

**From:** s47E(c)  
**To:** s47E(c)  
**Cc:** s47E(c) s47E(c) s47E(c) s47E(c)  
**Subject:** RE: WA Gov - General Dynamics MoU [SEC=OFFICIAL]  
**Date:** Thursday, 17 April 2025 5:56:00 AM  
**Attachments:** [image001.png](#)

---

## OFFICIAL

G'day s47E(c)

Similar-ish stuff we're tracking for SA:

- [13 November 2023](#) – SA signs MoU with **Hunting Ingalls Industries** that outlines shared intent of both parties to embark on a cooperative working arrangement – leveraging HII's international industry expertise to prepare South Australia for the major shipbuilding projects on our horizon.
  - The parties will work with local companies, academia and education providers to develop a skilled workforce and strengthen Australia's industry capability, including:
    - Workforce and skills interventions to increase diversity of the STEM pipeline and address critical skills needs
    - Supply chain capability uplift programs
    - Pilot programs with South Australia's education and training providers for innovative approaches to skills delivery.
- [May 2024](#) – SA announces Supplier Capability Uplift Program (an extension of May 2023 MoU). The agreement connects the South Australian Government to HII's Supplier Capability Uplift Program, enabling selected SA suppliers to participate in the nuclear-powered conventionally armed submarine supply chain.
- [16 May 2024](#) – SA Premier signs (technically renews old) MoU with Governor of **State of Maryland**.
  - As part of the Memorandum of Understanding, both states have agreed to:
    - Connect local companies with shared areas of expertise, including in defence, space, cyber and autonomous technologies
    - Exchange knowledge and expertise at a government and commercial level regarding defence workforce development and skills capability
    - Undertake trade and business missions between the two jurisdictions
    - Explore common research and development projects
    - Share access to public research infrastructure and information
- [26 November 2024](#) – SA signs MoU with **ASC** focused on developing the state's defence industry workforce and skills.

Cheers

s47E(c)

s47E(c)

s47E(c) | Australian Submarine Agency  
Embassy of Australia, Washington DC

---

W: s47E(c)  
T: s47E(c)

IMPORTANT: This email remains the property of the Department of Defence. Unauthorised communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.

---

**From:** s47E(c) <  
**Sent:** Wednesday, 16 April 2025 1:00 PM  
**To:** s47E(c) <[s47E\(c\)@defence.gov.au](mailto:s47E(c)@defence.gov.au)>  
**Cc:** s47E(c) <[s47E\(c\)@defence.gov.au](mailto:s47E(c)@defence.gov.au)>; s47E(c) <  
<[s47E\(c\)@defence.gov.au](mailto:s47E(c)@defence.gov.au)>; s47E(c) <  
<[s47E\(c\)@defence.gov.au](mailto:s47E(c)@defence.gov.au)>  
**Subject:** RE: WA Gov - General Dynamics MoU [SEC=OFFICIAL]

**OFFICIAL**

Thanks s47E(c) appreciate the quick response and additional context.

Are you tracking any similar arrangements from Defence SA or others?

Cheers

s47E(c)

s47E(c)

---

s47E(c)  
Capability Acquisition and Sustainment Group | Department of Defence  
Embassy of Australia  
T s47E(c) | C s47E(c)

IMPORTANT: This email remains the property of the Department of Defence. Unauthorised communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.

---

**From:** s47E(c) <[s47E\(c\)@defence.gov.au](mailto:s47E(c)@defence.gov.au)>  
**Sent:** Wednesday, 16 April 2025 12:45 PM

**To:** s47E(c) @defence.gov.au>  
**Cc:** s47E(c) @defence.gov.au>; s47E(c)  
@defence.gov.au>; s47E(c)  
@defence.gov.au>

**Subject:** RE: WA Gov - General Dynamics MoU [SEC=OFFICIAL]

## OFFICIAL

Hi s47E(c)

We have a little more context from WA Gov after we asked about this when ASA saw the announcement:

The MoU is with the State of Western Australia (Department of Jobs, Tourism, Science and Innovation; Department of Training and Workforce Development) to progress collaborative discussions toward tangible outcomes that advance Defence Industry Development goals to further develop the WA defence industry in support of the AUKUS agreement, and to include WA SMEs in the potential support of defence contractors and their supply chains.

To date WA has signed and announced MOUs with:

- HII
- Babcock
- General Dynamics
- ASC

The focus of all MOUs is around progressing industry and workforce development opportunities.

Let me know if you need anything further?

Kind regards

s47E(c)

**IMPORTANT:** This email remains the property of the Department of Defence. Unauthorised communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.

---

**From:** s47E(c) @defence.gov.au>  
**Sent:** Wednesday, 16 April 2025 12:12 PM  
**To:** s47E(c) @defence.gov.au>; s47E(c)  
@defence.gov.au>  
**Cc:** s47E(c) @defence.gov.au>; s47E(c)  
@defence.gov.au>  
**Subject:** WA Gov - General Dynamics MoU [SEC=OFFICIAL]

**OFFICIAL**

Hi guys

Interested in any further insights or info you guys may have on this new [MoU between WA Government and General Dynamics](#), likewise any sensitivities for us to be aware of.

Thanks

s47E(c)

s47E(c)

---

s47E(c)

Capability Acquisition and Sustainment Group | Department of Defence

Embassy of Australia

T s47E(c) | C s47E(c)

1601 Massachusetts Avenue NW, Washington DC 20036-2273

[usa.embassy.gov.au](http://usa.embassy.gov.au) | [Twitter](#) | [Facebook](#) | [Instagram](#)



**Embassy of Australia**

**Washington**

[We acknowledge](#) the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

**IMPORTANT:** This email remains the property of the Department of Defence. Unauthorised communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.

**From:** s47E(c)  
**To:** s47E(c); s47E(c); s47E(c)  
**Subject:** HII Q2 Earnings Call [SEC=OFFICIAL]  
**Date:** Friday, 1 August 2025 7:09:00 AM

---

## OFFICIAL

Hi Team

Today, [HII held its Q3 earnings call](#). It was a good quarter for HII and likely welcome after a challenging year and half that has seen significant drops in the stock price.

Headwinds are looking positive.

Excerpt on AUKUS below. Kastner says he is "very bullish AUKUS".

### **Myles Alexander Walton**

Chris, I was wondering if you could touch on your views of AUKUS and its trajectory. It seems like it may be getting a relook but it's never quite clear as to what is and what isn't actually occurring. And then as well, if you can just touch on where you think the role of partnerships with international shipbuilders would be most impactful in a positive way to the business and to getting the output of the overall industry up?

### **Christopher D. Kastner**

Sure. Great. Thank you, Myles. Yes, the AUKUS is still broadly supported simply because it makes great strategic and economic sense. So there's no backup that I see within Australia, the U.K. or the United States. **There is a Pentagon review going on, and I think that's healthy. They need to look at it to make sure that we're proceeding down the right path. But I fully expect it to continue to be supported across all 3 countries.**

From our perspective, we do have a footprint down there now. We've got a great partner in Babcock. We've got some good wins under our belt, and we're competing for some also very interesting wins that should show up over the back half of the year. So it's positive for us. We're going to continue to grow. We're going to continue to have a presence down there with our partner, and **I'm still very bullish on AUKUS.**

From other international shipbuilders, we have taken the steps, because we saw this coming, we have developed a strategic relationship with HHI out of Korea to evaluate both defense opportunities and commercial opportunities.

Could they help with investments in our current shipyards or other shipyards to increase throughput for the industrial base? Absolutely. We're going to have to see how that develops over the next couple of quarters. But I think there's -- I'm pretty bullish on that as well. They're committing dollars to increase the industrial base, which will increase throughput. So I think that's only positive and just adds

to the tailwinds that we see in shipbuilding.

s47E(c)

s47E(c)

Australian Embassy, Washington DC | USA

**Australian Submarine Agency**

**P** s47E(c) | **M** s47E(c)

**IMPORTANT:** This email remains the property of the Department of Defence. Unauthorised communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.